

# Board Members' Record of Attendance

Record of Attendance for FSA Board Meetings, Business Committee Meetings and Audit and Risk Assurance Committee Meetings.

## Board Meetings

| Board Member      | June 2025 | September 2025 | December 2025 | March 2026 |
|-------------------|-----------|----------------|---------------|------------|
| Susan Jebb        | ?         | ?              | ?             | ?          |
| Timothy Riley     | ?         | ?              | ?             | ?          |
| Mark Rolfe        | ?         | ?              | NA            | NA         |
| Margaret Gilmore  | ?         | ?              | NA            | NA         |
| Fiona Gately      | ?         | ?              | ?             | ?          |
| Anthony Harbinson | ?         | ?              | ?             | ?          |
| Rhian Hayward     | ?         | ?              | ?             | ?          |
| Louise Hoste      | NA        | ?              | ?             | ?          |
| Clare Evans       | NA        | ?              | ?             | ?          |
| Frank Atherton    | NA        | ?              | ?             | ?          |
| Steve Ruddy       | NA        | ?              | ?             | ?          |
| Susan Paterson    | NA        | X              | ?             | ?          |
| Alison Austin     | NA        | NA             | ?             | ?          |

## Business Committee Meetings

| Business Committee Member | June 2025 | September 2025 | December 2025 | March 2026 |
|---------------------------|-----------|----------------|---------------|------------|
| Timothy Riley             | ?         | ?              | ?             | ?          |
| Mark Rolfe                | ?         | ?              | NA            | NA         |

| Business Committee Member | June 2025 | September 2025 | December 2025 | March 2026 |
|---------------------------|-----------|----------------|---------------|------------|
| Susan Jebb                | ?         | ?              | ?             | ?          |
| Rhian Hayward             | ?         | ?              | X             | ?          |
| Louise Hoste              | NA        | ?              | ?             | ?          |
| Steve Ruddy               | NA        | ?              | ?             | ?          |
| Alison Austin             | NA        | NA             | ?             | ?          |
| Fiona Gately              | NA        | NA             | NA            | ?          |

## ARAC Meetings

| ARAC Member       | June 2025 | September 2025 | November 2025 | March 2026 |
|-------------------|-----------|----------------|---------------|------------|
| Anthony Harbinson | ?         | ?              | ?             | ?          |
| Timothy Riley     | ?         | ?              | ?             | ?          |
| Margaret Gilmore  | ?         | ?              | NA            | NA         |
| Mark Rolfe        | ?         | ?              | NA            | NA         |
| Fiona Gately      | ?         | ?              | ?             | NA         |
| Frank Atherton    | NA        | ?              | ?             | ?          |
| Clare Evans       | NA        | ?              | ?             | ?          |
| Susan Paterson    | NA        | X              | ?             | ?          |