

Board Members' Record of Attendance

Record of Attendance for FSA Board Meetings, Business Committee Meetings and Audit and Risk Assurance Committee Meetings.

Board Meetings

Board Member	September 2025	December 2025	March 2026	June 2026
Susan Jebb	?	?	?	?
Timothy Riley	?	?	?	?
Mark Rolfe	?	NA	NA	NA
Margaret Gilmore	?	NA	NA	NA
Fiona Gately	?	?	?	?
Anthony Harbinson	?	?	?	?
Rhian Hayward	?	?	?	Online
Louise Hoste	?	?	?	?
Clare Evans	?	?	?	?
Frank Atherton	?	?	?	?
Steve Ruddy	?	?	?	?
Susan Paterson	X	?	?	?
Alison Austin	NA	?	?	?

Business Committee Meetings

Business Committee Member	September 2025	December 2025	March 2026	June 2026
---------------------------	----------------	---------------	------------	-----------

Timothy Riley	?	?	?	?
Mark Rolfe	?	NA	NA	NA
Susan Jebb	?	?	?	?
Rhian Hayward	?	X	?	?
Louise Hoste	?	?	?	?
Steve Ruddy	?	?	?	X
Alison Austin	NA	?	?	?
Fiona Gately	NA	NA	?	?

ARAC Meetings

ARAC Member	September 2025	November 2025	March 2026	June 2026
Anthony Harbinson	?	?	?	?
Timothy Riley	?	?	?	?
Margaret Gilmore	?	NA	NA	NA
Mark Rolfe	?	NA	NA	NA
Fiona Gately	?	?	NA	NA
Frank Atherton	?	?	?	?
Clare Evans	?	?	?	?
Susan Paterson	X	?	?	?