



Louise Hoste - FSA Board Member

Outlines the professional history of our Board Members and gives details of any business interests they may have in order to ensure transparency.

Profile

Louise Hoste is an experienced retail leader and non-executive director with over 35 years of experience spanning food, convenience, and general merchandise sectors. Throughout her career, she has combined hands-on commercial leadership with strong governance expertise, holding senior roles including Managing Director of SPAR UK and Executive Commercial Director at The Card Factory PLC.

As a board chair and committee leader, Louise has driven governance improvements, strategic transformation, and stakeholder engagement across diverse organisations. Louise has led initiatives to reshape commercial models, modernise governance frameworks, and foster inclusive boards that reflect member voices.

With deep experience in both multinational retailers like ASDA and Walmart, and family and member-owned businesses, Louise brings a broad perspective on retail strategy, operational delivery, and sustainability. Known for being an authentic, customer and data-driven leader who mentors talent and simplifies complex challenges.

Register

The Food Standards Agency (FSA) Board Members are asked to declare any interests or related party interests that are relevant to the work of the FSA as well as all remunerated outside employment, work and appointments (whether relevant or not).

An individual may have other interests and while the FSA is aware of these, they are judged to be not relevant to the Members' role and therefore not in scope for publication.

All relevant interests are managed by the department to prevent the risk of perceived, potential or actual conflicts of interest.

- A pension investment portfolio managed by a third party
- Walmart shareholder
- GSK shareholder
- An advisor for Stuart, an 'On demand delivery business'