

## Record of Attendance FSA Board and Business Committee Meetings 2021

Board Member	March 2021 (Board)	March 2021 (Business Committee)	May 2021 (Extraordinary Board)	June 2021 (Board and Business Committee)
Ruth Hussey CB OBE	✓	✓	✓	✓
Colm McKenna	✓	✓	✓	✓
David Brooks	✓	✓		
Timothy Riley	✓	✓	✓	✓
Mark Rolfe	✓	✓	✓	✓
Margaret Gilmore	✓	✓	✓	✓
Peter Price	✓	✓	✓	✓
Fiona Gately				✓
Lord Blencathra				✓

Board Member	September 2021 (Board and Business Committee)	December 2021 (Board and Business Committee)
Susan Jebb	✓	✓
Ruth Hussey CB OBE	✓	✓
Colm McKenna	✓	✓
Timothy Riley	✓	✓
Mark Rolfe	✓	✓
Margaret Gilmore	✓	✓
Peter Price	✓	✓
Fiona Gately	apologies	✓
Lord Blencathra	✓	✓

## Record of Attendance ARAC Meetings 2021

Board Member	May 2021	June 2021	August 2021	September 2021	November 2021
Colm McKenna	✓	✓	✓	✓	✓
Ruth Hussey CB OBE			✓	✓	✓
Timothy Riley	✓	✓	✓	✓	✓
Peter Price	✓	✓	✓	✓	✓
Margaret Gilmore	✓	✓	✓	✓	✓