

Milestones 20-21 - revised

EU Transition (Spec. Risk analysis & NI protocol) £13.6m	
Overall Objective: To: Ensure an understanding of the changes needed during the Transition Period and support implementation of these across the FSA	
Key Deliverables (by end of March 2021) <ol style="list-style-type: none"> To deliver rescoped EU Exit Programme to ensure FSA readiness for end of transition period (Dec 20) – existing activities/resource that remain essential Contribute to trade negotiations where FSA has an interest to ensure we operate within the objectives set by the Board and ensure the FSA and delivery partners are operationally prepared for the range of outcomes of those negotiations Ensure risk analysis process is embedded and ready for full live running from the end of the Transition Period Northern Ireland protocol: required activities completed once protocol known 	
April 2020	March 2021
[BRAG rated as we progress through the year: ● Complete ● On track ● Off track but WON'T affect end deliverables ● Off track and WILL affect delivery]	
<pre> graph LR subgraph April_2020 [April 2020] D1[Key delivery FSA's strategic objectives are represented in EU negotiations ●] D2[Key delivery Risk Analysis - new procedures and systems are in place by Dec 20 including understanding and responding to changes in volumes ●] D3[Key delivery Design, plan and implement. -Ensure that temporary / new entry points in place by Dec 20 deliver FSA requirements. -Ensure Defra-led notification system meets FSA requirements Autumn 2020 Build FSA processes and procedures on controls in time for Dec 20 ●] end subgraph Dec_20 [Dec 20] D4[Key delivery NFCU set up closer working relationships with international law enforcement organisations by Dec 20 and working closely on incidents ●] D5[Key delivery Work with Defra to identify and maintain a list of UK approved establishments that wish to export POAO to the EU, should the UK need to list such establishments under Regulation, by Dec 20 ●] end subgraph June [June] D6[Key delivery Design specific changes required for implications of the Northern Ireland Protocol (NIP), and implement changes ●] end subgraph March_2021 [March 2021] D7[Key delivery Work with Defra to identify and maintain a central list of UK establishments approved to export food and feed to third countries (MI) - June ●] end D1 --- D4 D2 --- D5 D3 --- D6 D4 --- D7 D5 --- D7 D6 --- D7 </pre>	

Milestones 20-21 - revised

Achieving Business Compliance £2.5m



Overall Objective:

To: propose a vision and approach for the Target Operating Model (TOM) and a proposal for the future regulatory system

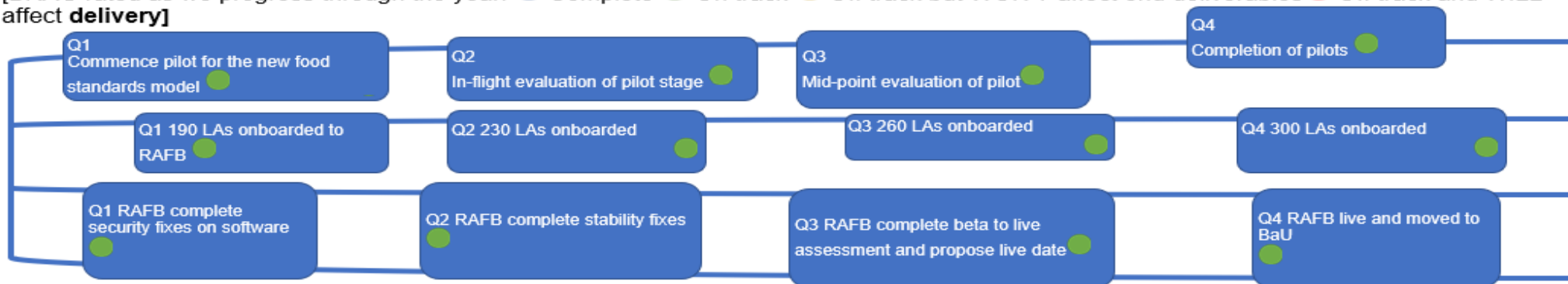
Key Deliverables (by end of March 2021). **This programme remains under review as outlined in Paragraph 3.3 A refreshed work plan and revised milestones will be presented to the September Board.**

1. Piloting new Food Standards Delivery Model Start delayed due to COVID-19 – unlikely to commence before August 2020
2. Continued onboarding of Register A Food Business (RAFB) system and Enhanced Registration to more LAs, target 250 in total by end March '21 Proactive onboarding paused due to COVID-19 revised target 250 but subject to LA Forward Plan for re-establishing official controls and ongoing impact of crises on LAs
3. RAFB essential maintenance work to address technical backlog and continue to deliver a robust stable service On-track
4. Proceed to live trials for Primary Authority National Inspections Strategies and evaluate how these can contribute to the regulation of compliant multi-site businesses, or co-ordinated groups of businesses. Trials paused indefinitely due to COVID-19. Timing will be linked to LA Forward Plan for re-establishing official controls but unlikely to commence before Q3.
5. Defining roles of the central competent authority, FSA, and competent authorities in relation to the Target Operating Model (TOM) for regulating relevant food businesses. Work on the TOM has been rescoped given C19 pressures and resource availability. The TOM will deliver an approach to regulation in one (or more) segments, informed by segmentation, and a clear set of regulatory tools to guide how the FSA intervenes (where / when / with whom). Having determined this, work to be undertaken on 'who' that will define the roles within this.
6. Dissemination of surveillance data on food sectors, such as imports, and food businesses to competent authorities, resulting in near real-time risk identification Work delayed due to C19 and review required. This approach to be informed by the segmentation analysis and updated following the outputs of the TOM workstream prior to September 2020.
7. Sophisticated segmentation by risk: A data-informed knowledge of food sector segmentation. This would contribute to Risk Engine and improved Local Authority guidance. Segmentation sprint underway and will deliver initial output by July 2020. Further sprints will be required to inform a coherent approach to segmentation.
8. Altering expectations around professional skill levels so that competent authorities can deploy skills and resources effectively in food business and offer appropriate assurance Competency Framework workstream progressing as planned with minor slippage to timeline.

April 2020

March 2021

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Milestones 20-21 - revised

Food Hypersensitivity

£2.7m



Overall Objective:

To: improve the quality of life for people living with food hypersensitivities and support them to make safe and informed choices to effectively manage risk.

https://www.food.gov.uk/sites/default/files/media/document/fsa-20-01-08-food-hypersensitivity-strategy_1.pdf

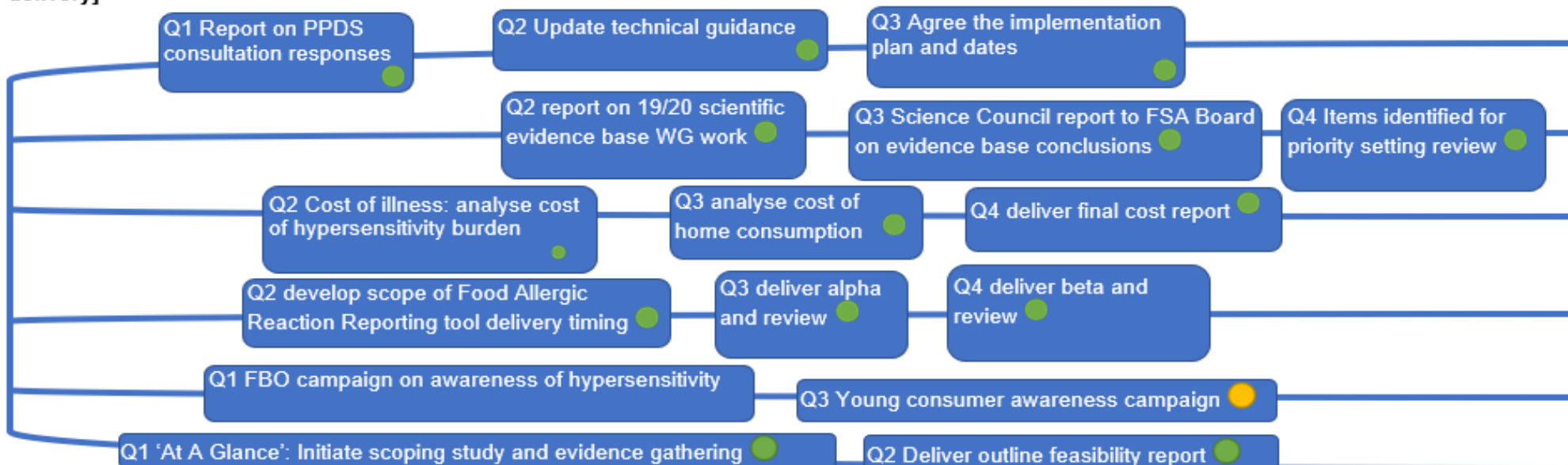
Key Deliverables (by end of March 2021)

1. Support FBOs and LAs to effectively implement the new labelling rules for food Pre-Packed for Direct Sale.
2. Working with the FSA's Science Council, review the science and evidence base and put in place a new research strategy to inform our longer-term strategic policy approach.
3. Understand and quantify the impact of Food Hypersensitivity by developing the FSA's Cost of Illness model.
4. Develop and deliver the new Food Allergy Reaction Reporting Tool.
5. Deliver three waves of the new public awareness campaign for businesses and consumers.
6. Scope feasibility of 'At A Glance Scheme'.

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Milestones 20-21 - revised

Operational Transformation

£1.1m



Overall Objective:

To: develop a revised Operating Model that will effectively modernise and improve the delivery of Official Controls in meat, wine and dairy

Key Deliverables (by end of March 2021)

1. By August 2021 we will have a clearly defined revised target operating model for the delivery of Official Controls for meat, wine and dairy. In response, by end of March 2021 the FSA will have developed a new draft operating model, to be consulted upon and refined by August 2021.
2. As part of the new approach to operational delivery, during 20/21 the Agency will have developed an IT solution for approvals leading to a more automated, cost effective and speedier engagement with FBOs.

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