Annex I – Division of policy responsibility

Whilst Machinery of Government changes in 2010 resulted in a division of policy responsibility for official controls, FSA retained responsibility for the delivery and co-ordination of official controls and enforcement carried out.

The table below explains this in simple terms,

Responsibilities	England	Wales	Northern Ireland	Scotland
Food Safety and hygiene	FSA	FSA	FSA	
Labelling (safety, allergy)	FSA	FSA	FSA	
Nutrition	Department of Health and Social Care	Welsh Government	FSA	FSS & Local
Labelling (nutrition)	Department of Health and Social Care	FSA	FSA	authorities
Labelling (other)	Defra	FSA	FSA	
Food law enforcement	FSA & Local authorities	FSA & Local authorities	FSA & Local authorities	

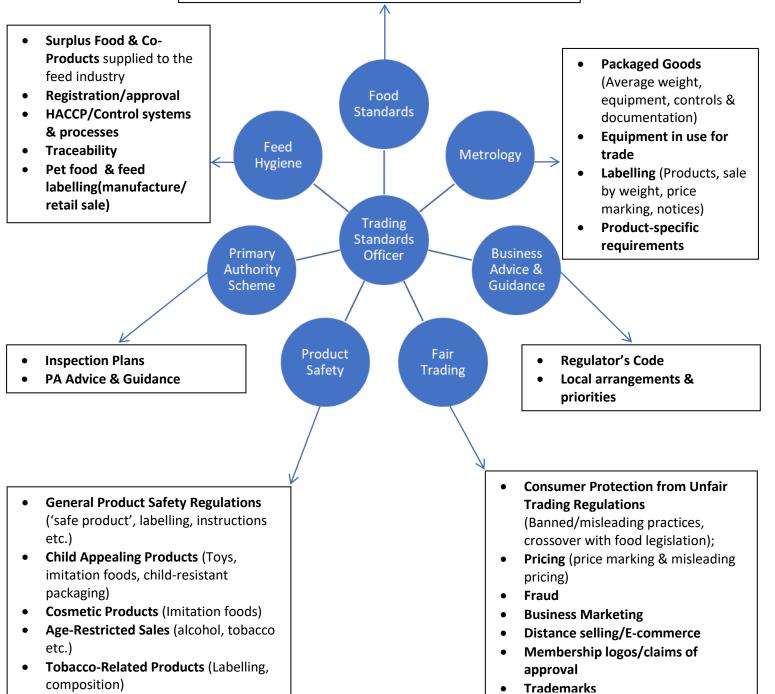
• FSA's responsibility for delivery and co-ordination of official controls and enforcement is highly dependent on policy leads such DHSC and Defra agreeing the key issues and providing clear advice. We work closely with DHSC and Defra as well as our colleagues in the devolved administrations to bridge the gap between regulatory policy and enforcement policy.

Annex II(a) – Overview

The Role & Responsibilities of a Trading Standards Officer

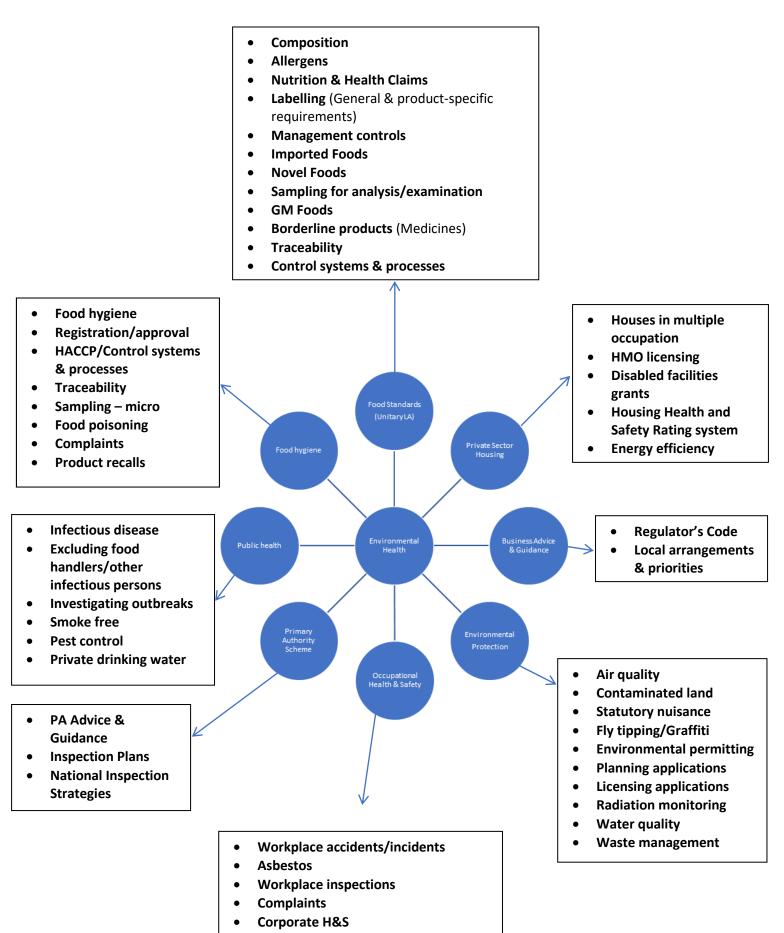


- Allergens
- Labelling (General & product-specific requirements)
- Nutrition Labelling (incl. Composition & Standards)
- Nutrition & Health Claims Food Supplements
- Imported Foods
- Novel Foods
- Sampling for analysis/examination
- GM Foods
- Borderline products (Medicines)
- Traceability
- Control systems & processes
- Materials & Articles in Contact with Food
- Contaminants
- Product Recalls



Annex II (b) - Overview

The Role & Responsibilities of Environmental Health



	Resource	Competence & Delivery	Planning & Prioritisation	Current Priorities	Revenue Generation	Compliance
CTSI vision for the future. Published - 7 May 2015 CTSI Vision for the Future May 2015.pdf	 Budget cuts have left some areas with inadequate protection for citizens and businesses. services have been hard hit, with an average 40% fall in individual service budgets between 2010 and 2016. 	 Threat of inadequate protection 	 Local authorities and government departments should also be able to commission specific projects from individual strategic trading standards authorities in response to a particular problem that has been identified. 		 Core funding for strategic trading standards authorities would be allocated directly from central government departments to ensure guaranteed delivery of the core areas of the trading standards portfolio TS services have been placing increasing emphasis on income generation as funding from local authorities has declined. Income generation will remain an important part of the financial model in strategic authorities, as it is clear that skilled trading standards professionals are capable of providing valuable services to businesses at competitive rates. 	 shift in focu inspection a regulatory a increasingly standards s traditional p governmen environmer
CTSI consultation response to the Food Law Code of Practice (England) Review 2016/17 Published 1 February 2017 CTSI Response Food Law CoP 2016.pdf	• A key concern for CTSI is resources. UK local authority trading standards services enforce over 250 pieces of legislation in a wide variety of areas. They have suffered an average reduction of 46% in their budgets since 2010 and staff numbers have fallen by 53% in the same period.		 Approach to food standards regulation is still too heavily based on physical inspections. The reality is that often FBOs do not have food on the premises from which they trade, indeed some never physically see or deal with the products. recognition for the other interventions carried out by 			 Greater rec for other in instance the Authority, V based FBOs neither rec acknowledg The risk ass also neither acknowledg market plac based FBOs with no phy the food the The interve assessment to better re market fran standards w

Annex III - Literature Review – A summary of relevant findings from published reports

nce with FLCOP	Measuring Impact/Success
ocus from routine in and background ry activity has also gly distanced trading s services from their al partners in local ent. Unlike hental health	 CTSI is calling on government to commission more detailed work on the future of the trading standards service, considering: A new map of strategic trading standards authorities for the UK which includes consideration of the factors indicated above. A funding model which will allow authorities to be flexible in drawing in resources from a number of sources and retain resilience. A governance structure for these strategic authorities, including whether it is appropriate for the service to be based entirely within current local government structures.
recognition needed interventions ,For the Primary /, Work with internet Os is similarly largely ecognised nor edged. assessment scheme her recognises nor, edges the risk to the lace by internet Os and those FBOs ohysical contact with they supply. eventions and risk ent framework needs reflect the current ramework for food s work and how it	

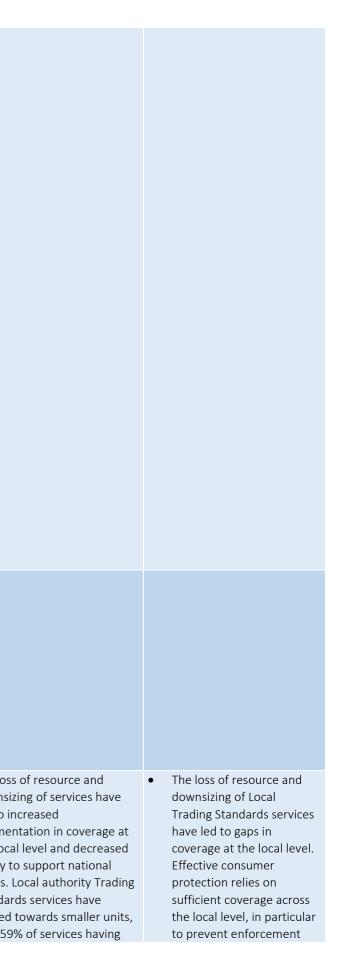
			authorities.			can be effe advice to a company o equal to m to smaller only prepa major food
Elliott Review into the Integrity and Assurance of Food Supply Networks – Final Report Published – July 2014 elliot-review-final-re port-july2014.pdf	 Public Analyst laboratories are in a fragile position Enforcement activity is also very vulnerable when local authority services are cut to the bone. Official data collected by the FSA from local authorities and provided to the review, shows that between 2009 and 2013 there has been a 27% reduction of trading standards officers (dealing with food matters) in post at County Councils. 	• LAs need to effectively and efficiently carry out making best use of limited resources and need for joined up action	 Need for clear leadership and co-ordination of effective investigations and prosecutions 	• Each local authority is required to have an enforcement policy and this may take both local and national factors into consideration. Local pressures may mean that there is some reluctance to close local businesses in straightened times, which could result in local unemployment		
CTSI response to NAO Published – CTSI Response to NAO Report.pdf	 challenges of declining capacity, status and funding have ultimately made position more challenging, leading to gaps in provision, and the inability to act against national issues Staff resource cuts of around 50% since 2010 have made many 	 governance, accountability and incentives need to be aligned 	• government must take central leadership to drive this reform.		 national commissioning and regional delivery 	There are 150 tradin services at Wales, an structure t for the 193

fective, e.g. good a major national can have an impact many physical visits r premises who sell packs supplied by od producers	
	 There needs to be a shared focus by Government and industry on intelligence gathering and sharing. Prioritise food controls, standards and their enforcement.
e currently more than ng standards across England and n organisational that was designed 970s,	 Developing an understanding of outcomes would help to set expectations of the consumer protection system. For example, one priority outcome for the system might be to ensure a consistent and effective market surveillance system to prevent unsafe goods from being sold and ultimately harming citizens. This is currently a statutory duty for trading standards but the inconsistency in funding

	local services perilously close to being unfit for purpose, and as the NAO report makes clear, there is now a clear risk that gaps in the service are making consumer protection a postcode lottery.					
LGA remodelling Public Protection Published – January 2015 LGA Remodelling Public Protection.pdf	 In 2014, the Trading Standards Institute (TSI) commissioned detailed research on the number of statutory functions enforced by trading standards which highlighted an overall total of 263 functions 40% cuts resulting cuts to public protection budgets have led to a notable reduction in staff numbers, and a significant loss of expertise. 	 In ensuring they prioritise and meet their individual LA needs LGA note that councils must be ruthless about ensuring they are not reinventing the wheel but are taking advantage of best practice work from other councils. This may reduce inconsistencies Alternative management options need to be considered alongside prioritisation 	 Public protection services have been very localised, dealing primarily with local businesses/premi ses and localised issues such as housing or pollution. 	 Yet while such decisions make sense locally, there is a risk that our overall national capacity and resilience in some specialisms is being reduced as officers lose experience of working in certain areas. 	 Highlight need to examine different ways of funding the existing model, so that businesses are responsible for picking up more of the cost rather than the state. In licensing, it is an established principle, LAS should seek to recover the costs of enforcement action against rogue businesses (although this is frequently unsuccessful) 	 No direct in discussi and priori noted that challenge continue t support to funding for services re- resources focused o enforcement Concern a impact on and how t sustainabl protection
Report of the National Trading Standards Conversation Published - July 2014	• TS services have seen their budgets fall by approximately 40% in real terms over the course of this parliament (2010-11 to 2015- 16). Individual services expect cuts of up to		 Local delivery allows trading standards services to be flexible, establish local contacts and make use of their knowledge of local areas in the enforcement work they carry out, as well as to 	 When asked to rate the priority of unprotected council services they consistently place trading standards at the bottom of Resourcing according to local 	 Trading standards accounts for less than 0.5% of the council's budget on average. 	•

		and resources at a local level means that there is a postcode lottery of protection.
e statement however, sion around planning itisation its it is at as they face the e of how they can to provide proactive o local businesses as or public protection reduces and s are increasingly on high risk areas or nent.	•	Actions and suggestions on how this can be done in future
	•	Independent academic research on the impact that trading standards services, at a local and national level have noted that this is an area for improvement which could prove instrumental in raising the profile of trading standards among decision makers.

	 86%. Staff numbers have fallen by 45% since 2009. Between 2009 and 2012, Scotland lost 52% of total trading standards staff. Local Government Association predicts funding available to council services apart from children's and adult social care, waste management, street cleansing and concessionary fares will have fallen by 60% by 20201. 		establish vital partnerships with other departments	needs and priorities however only works when decision makers fully understand the impacts of the service the list		
Chartered Trading Standards Institute submission to the Cutting Red Tape Review Published – May 2016 Ctsi-submission-to-cu tting-red-tape-review		 It is important that local authority regulators must have the capacity as well as appropriate legal frameworks to ensure legislation can be consistently enforced 				
NAO report – Protecting consumers from scams, unfair trading and unsafe goods Published – 15 December 2016 <u>NAO Report</u>	• 56% reduction in TS officers since 2009 46% reduction in nominal budgets for local authority Trading Standards services since 2011	 A 2015 survey of services in Scotland found that 67% of councils do not fulfil all Trading Standards functions. Furthermore, two-thirds of 	 Changes in budgets and staffing levels have led to changed ways of working and priorities and a reduced portfolio which has resulted in areas 	 Change from proactivity and prevention to a more reactive and responsive approach. Traditional routine inspections and sampling work to check compliance 	 good standards case study makes reference to the resource drain caused by an increased need for business advice, and the reluctance to take prosecutions except for really clear-cut 	 The loss downsiz led to in fragment the location ability t issues. Standart tended with 59



	• The number of full-time equivalent Trading Standards staff has decreased by 56% in seven years, from 3,534 in 2009 to 1,561 in 2016	local authority Trading Standards services are supplementing budgets with commercial funding, mainly business advice. On average services are targeting commercial income to be 9.5% of their overall budget	stopping various special initiatives, such as the administration of 'proof of age' and 'approved trader' schemes, reduced product testing and fewer enforcement projects	 level has largely given way to a work pattern that is much more driven by referred complaints from consumers and other intelligence reports. Collaborative working has increased 	six or fewer 1 qualified staf
Ipsos Mori Published – June 2017 Ipport risk rating review fsa ipsos.pdf	 This research has revealed that the hygiene intervention rating schemes is broadly fit for purpose. Research participants felt that it does help local authorities to prioritise their resources on establishments where the risk is likely to be greatest. However, it was evident that decisions around the type and frequency of intervention are not just made on the basis of the risk assessment included in section 5.6 of the Code, but also practical considerations such as resource 	 Refining the scheme to include the additional risk factors and emphasising the factors of significance could help address the root causes of food hygiene failings, depending on the way this is implemented. The ability of any risk rating scheme to be predictive is limited, but the desk research suggests that using factors such as number of complaints, the outbreak profile (control of cross contamination & temperature) and training could allow a more accurate 	 Most food standards officer's we spoke to spontaneously described how they are undertaking fewer food standards inspections so that they can divert resource to other activities which they consider to be more important. On balance, most participants felt that sector approaches risked overcomplicating the status quo, and re-iterated their preference for intelligence led work while deploying resource to undertake as many inspections 	 Their priorities often included intelligence led approaches, initiative work e.g. focussing on particular types of product and / or establishment like 'take-aways', and sampling. 	

ver Trading Standards staff members

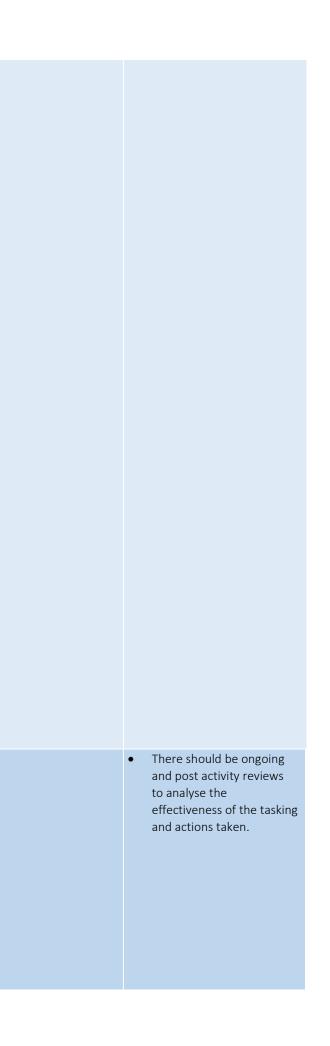
gaps. Local Trading Standards has lost 56% of full-time equivalent staff since 2009. Twenty services in England have reduced funding by over 60% since 2011 and some now have only one qualified officer. The funding of smaller services is no longer sufficient for them to undertake significant enforcement cases, and a number of our case study sites were concerned about the viability of their service. There is no consensus on the minimum service level needed to protect consumers adequately (paragraphs 3.10 to 3.15).

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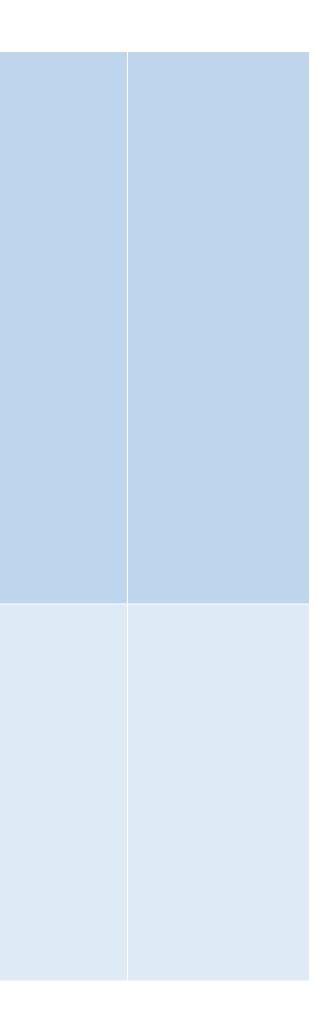
	construit	opto parisotion (
	constraint.	categorisation of establishments and therefore better targeting of control authority resources.	as possible.		
CTSI Workforce Survey 2017 Published February 2018 Workforce Survey 2017	Over the past few years almost all trading standards departments have experienced sharp cuts in their budgets and most now operate with about half the number of staff that they employed five years ago.	 Collaborative working is increasingly a key characteristic mode of operation for trading standards departments. 80% of survey respondents said that their department was working collaboratively with either (or both) another trading standards department, regional and/or sub regional services and/or another partner (including from the private sector). The drivers behind collaboration were cited as a combination of making efficiencies and cost savings, sharing intelligence and skills and securing service resilience. However, the survey also highlighted barriers to 	 Departments have taken a range of approaches to achieving greater efficiency and effectiveness, including: service change, redefining job roles, implementing new ways of working, greater partnership working, moving to an intelligence led model, and focusing on income generating activities (including Primary Authority scheme and providing professional metrology services to businesses). 	 The survey and case studies highlighted a shift from a focus on vital (but essentially background and low- profile), regulatory activities such as checking weighing equipment, analysing food samples, testing the safety of products, to more publicly visible responsibilities that directly address contemporary community concerns, e.g. protecting the vulnerable from rogue traders, scams and door-step crime, and contributing to other public health and social issues such as alcohol and substance abuse. The two most commonly cited priorities for trading standards departments in 2014-15 were doorstep crime and tackling underage sales. 	

• Both the survey and the case-studies revealed a limited assessment of the impacts of trading standards work. Although just over half of survey respondents said that they had undertaken work to monitor or evaluate the impact of their activities this was limited in terms of being able to evidence impact. All case study departments could provide quantitative data on inputs and outputs such as the numbers of visits, contacts and various other regulatory interventions made (e.g. numbers of prosecutions pursued, formal warning notices served, and advice and guidance issued) but none were able to offer much in terms of outcomes or impact.

		 ongoing collaboration including local politics, resource constraints and the differing priorities of other agencies and other councils. There is a clear commitment from trading standards to provide support to business to facilitate compliance, and departments use a range of proactive and information provision methods through which to do this. However, most respondents commented that resource constraints meant they could no longer keep regular contact through visits as they might have done in the past. 			
The impact of LA TSO in challenging times Published March 2015 Impact of LA TS in challenging times BIS.	 Be used by all local authority trading standards services regardless of size and resources Reduction in services Clear emphasises around resource issue and the 	 It helps you to identify which problems require action, as without shared intelligence or information, it is easy to believe you may have an isolated problem when in reality it may be a regional or national problem. There 	• Senior officers identify and address local priorities and to approve strategic assessment and	55% of LAs who responded to survey are developing intelligence led approach	



	need for alternative approaches to be adopted and the lack of impact assessments for TS work generally, •	 must be an intelligence flow between local, regional and national enforcement and intelligence officers/analysts and tasking groups in order for the IOM to work effectively. As it is important to be able to escalate identified and assessed problems and refer or task actions. research that trading standards officers feel that many potentially serious problems are being missed because of the shift from proactive inspections to a more reactive approach 	group(s) to manage operational activities to meet control strategy priorities and review how effective their decisions and actions have been. Assists to identify the need for the implementation of any new strategies and actions. More collaborative working and targeted inspections	
LGA TSI Review Published – January 2016 LGA TS Review Jan 2016.pdf	 Firstly, greater clarity about what capacity there is to address both local and national priorities, and secondly, action to ensure that services are set up in a way that enables them to address a wide range of activity and the right balance between local and national priorities. current level of resources cannot sustain the same level of 	 Trading standards has already put in place mechanisms for managing cross- border regional and national work. Alongside locally led trading standards work led by individual council teams, joint working through regional trading standards groups is well established, and the creation of NTS has provided a mechanism for managing work 	 Government must do more to acknowledge that capacity at local level is already fully stretched, and shift away from its default approach of making trading standards responsible for all manner of enforcement activity. It would also be helpful if government could provide greater clarity about the prioritisation of 	 provide further support to councils in specific areas such as commercialisation (following on from our commercialisation in regulatory services conference this summer).



protection, across the same number of areas, as was the case previously	existing statutory responsibilities which have more of a national dimension than a local one. Trading standards services are already prioritising different types of activity based on intelligence, levels of detriment and local priorities: a clear steer from central government about which of its policy areas it needs local teams to prioritise – and	

